

# **Leading for Strategic Success**

### INTRODUCTION

- Managers face many challenges caused by the relentless pace of change, whether it's
  new business models or the latest technical innovation threatening to disrupt a traditional
  industry. Too often, these changes are seen as threats, but with the right analysis tools,
  an ability to think strategically and an understanding of how to communicate and
  implement the necessary organisational change, the best organisations are able to seize
  the opportunities in each situation. Many organisations don't have the ability to adapt
  their strategy quickly enough to respond to, or anticipate the effects of strategic change.
- This Management & Leadership training seminar on Leading for Strategic Success shows you how to fix this by ensuring your leadership has real impact. You will develop a deeper appreciation of your prime leadership responsibility to make sense of external events, decide how to respond then lead your people to success.
- You will explore the power of proven concepts, methods and tools to enable you think strategically about your industry, organization, partners and competitors as a 'big picture'. You will raise your sights to the real leadership challenges you and your organisation face, rather than the technical, operational and managerial challenges many managers are more familiar with.
- You will gain the competencies to identify and remove barriers to success and learn how
  to deploy a complete strategic management system to effectively and quickly make the
  right changes to deliver strategic success.

# This training seminar will highlight:

- Deep understanding of how to increase your leadership impact
- Challenging assumptions to reveal and remove performance 'road blocks'
- Developing your ability to see the bigger picture and understand its impact
- Insights into exercising leadership more effectively for high-impact
- Communicating your insights to influence others' behaviour and actions
- Being more effective in dealing with resistance to change
- Extending change to transformation when necessary

#### **OBJECTIVES**

## At the end of this training seminar, you will learn to:

- Apply new approaches to leadership and change management
- · Be more resilient and adaptable in responding to change and uncertainty
- Develop a more robust and explicit theory of leadership
- Transform your approach to your team and your organization
- Understand how to recognise and respond to and your leadership opportunities and challenges

#### TRAINING METHODOLOGY

- This Leading for Strategic Success training seminar uses a range of leadership and strategy models, methods and tools along with group work, reflective exercises, situational simulations, individual feedback and case studies.
- A feature of this Management & Leadership training seminar is the use of a strategic management system that provides a complete framework to help you lead the development and delivery of a strategy for your organisation. We also provide you with insights into aspects of your approach to dealing with uncertainty and handling conflict through leadership assessment instruments.

#### ORGANISATIONAL IMPACT

- Developing a greater capability for leadership
- Enabling a problem-solving organizational culture
- Facilitating radical and continuous improvement in the organization
- Learning better ways of defining and evaluating the work of the organization
- Contributing to the achievement of breakthrough organisational performance
- Developing the ability of managers to make good judgment quickly

#### PERSONAL IMPACT

You will develop a whole new appreciation of your capacity for leadership through:

- Acting appropriately in different situations
- Leading more effectively and resiliently
- Guiding your team to a desired future
- Influencing people to face the realities they may be denying
- Greater confidence in understanding the strategic impact of your current role
- Preparing for greater responsibility and a potential move into higher management roles

#### WHO SHOULD ATTEND?

- This Leading for Strategic Success training seminar will be of benefit to managers who
  are open to developing new approaches to leadership. This training course is suitable to
  a wide range of experienced professionals but will greatly benefit:
- Senior Managers
- General Managers
- Heads of Department
- Functional Managers
- Project Managers
- Aspiring Managers who wish to develop their Leadership and Management skills

#### **Course Outline**

## The Current Context of Leadership

- Definitions of Leadership
- Double Loop Learning
- Rational and Non-rational Approaches
- · Leadership of Groups and Organisations
- Transformational Change

# Alignment: Linking Strategy to Operations

- Overview of a Strategic Management System
- Measuring Results
- · Foundations for Success: Strategic Leadership
- Business Process Management Concepts
- Describing and Realizing Improvements using Process Models

# **Analysing and Solving Complex Problems**

- The Difference between Simple and Complex Problems
- Understanding Complexity
- Solving Complex Problems with Systems Thinking
- Creative Thinking Techniques
- Analysing, Preparing and Winning Arguments

# Planning for Success

- The Difference between Good Strategy and Bad Strategy
- Making a Business Case
- Group Decision Making and Change
- Evidence-based Management what really works?
- · Case Study Briefing

## Overcoming Execution Problems – Useful Tools and Techniques

- Managing Human Factors in Business Performance
- Test your Leadership practical case study
- Overcoming Bias and Understanding Psychology to Get Results
- Individual Plans and Presentations
- Commitment to Action

